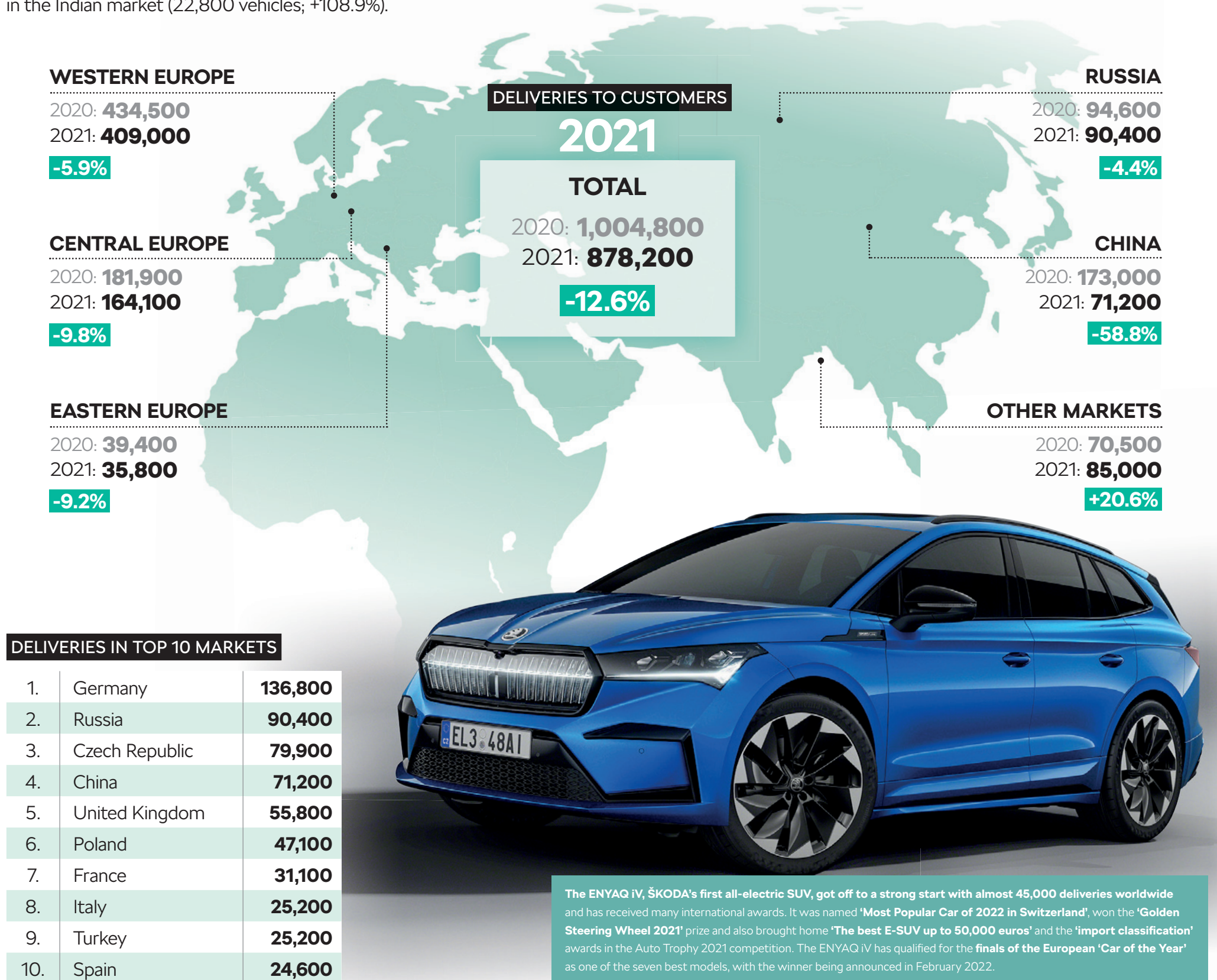


ŠKODA AUTO IN 2021

ŠKODA AUTO DELIVERED 878,200 CARS TO CUSTOMERS

ŠKODA AUTO delivered 878,200 vehicles worldwide in 2021 despite the pandemic and semiconductor shortage. The Czech car manufacturer registered the highest growth in the Indian market (22,800 vehicles; +108.9%).



2021 MILESTONES

NEXT LEVEL – ŠKODA STRATEGY 2030

ŠKODA AUTO has presented its new 'NEXT LEVEL – ŠKODA STRATEGY 2030', which lays out ambitious goals in the areas of **internationalisation, electrification and digitalisation**. The car manufacturer aims to be one of the five best-selling brands in Europe and the leading European brand in India, Russia and North Africa.

MQB-AO GLOBAL PLATFORM

ŠKODA AUTO has assumed responsibility for the further development of the MQB-AO Global Platform. Based on this platform, the Group brands ŠKODA and Volkswagen will be **developing new entry-level models for emerging markets and regions**, such as India, Latin America, Russia, Africa and the ASEAN countries.

EXTERNAL SUSTAINABILITY COUNCIL

ŠKODA AUTO has established an independent External Sustainability Council. The expert panel will be **advising on the implementation of planned sustainability measures**.

CARS FOR INDIA: KUSHAQ AND SLAVIA

The new SLAVIA saloon is the second car to be specifically developed for the Indian subcontinent, after the KUSHAQ SUV, which was presented in spring 2021. **ŠKODA AUTO oversees all Volkswagen Group activities, as well as the INDIA 2.0 project, in this region.**

TOTAL DELIVERIES OF ŠKODA MODELS TO CUSTOMERS

